Greetings everyone affiliated with the Swedenborg Foundation. In spite of it having been the second year in a pandemic, 2021 was a wonderful year for our organization. We have been making several changes in the staff roles and the membership of the board of directors to become even more strategically aligned with our mission: “Fostering an affirmative, informed, and increasingly broad engagement with the theological message disclosed by Emanuel Swedenborg.”

In fall of 2020, these four officers were elected by the board members: Bergen Jungé is our vice chairperson; Pete Toot is our secretary; Cory Bradford-Watts is our treasurer; and I serve as the chairperson. We have served for eighteen months and we four officers have been asked to continue in our positions for at least another year. This will provide some stability heading into the new fiscal year while there are other changes happening.

Since our last annual report was published, our nominating committee has brought us eight new board members who care about how we generously share Swedenborg’s ideas through various media. In 2021, we added new board members with these areas of expertise: we have a lawyer, scholars, professors, authors, theologians, business managers, software experts, a producer of advertisements, and a future planner. They are: Eli Echols, Stephanie Rose, Micah Sadigh, Devin Zuber, Dylan Hendricks, Chris Barber, Robert Carr, and Kim Shine. We are so grateful to all of these individuals for giving their time and talents so that we may continue to shepherd the present and future of the Swedenborg Foundation. They truly appreciate how these concepts can improve peoples’ lives. A special thanks to each one of them!

I am full of hope and appreciation for our board members, our staff, our members, and our donors. Together we are following in Swedenborg’s footsteps: he used the media he had available to him in the 1700s (books) to share what he had seen and heard about heaven. Now we are using the media we have in the twenty-first century (videos, podcasts, books, audio books, and ebooks) to spread these ideas even farther across the globe. We are also organizing gatherings of viewers and donors in various locations so people can meet each other and share their enthusiasm.

Thank you to each one of you for being a part of the Swedenborg Foundation.

Soni Soneson Werner
Chairperson of the Swedenborg Foundation
In 2021, half of the board members were newly elected. This meant that eight people were recruited, voted in as life members, and are being oriented to the responsibilities of the Swedenborg Foundation.

Eight New Board Members

**ELI ECHOLS** lives in Duluth, GA, and is a partner at a private firm specializing in immigration law. He says: “I was happy to join the SF board because I am a lifelong Swedenborgian and I believe in the mission of the Foundation.”

**KIM SHINE** lives in Kenmore, WA. She is currently a senior program manager at Microsoft. Why did she join the board? She tells us: “I found the SF after my mom died. I am so grateful to Swedenborg for sharing the wonderful truth that there is an afterlife and we will be reunited with our loved ones. The SF’s mission to make Swedenborg’s writings broadly available is so critical at this time in human history. The world needs to know the importance of fostering goodness and truth in our daily lives. I’m honored to support the SF in any way I can.”

**MICAH SADIGH** lives in Bethlehem, PA, where he is a professor of psychology at Cedar Crest College. He is an author, a poet, and a musician. Why did he join our board? He says: “The hand of providence (my will had nothing to do with it); the beautiful Swedenborgians I have met, whom I admire and love.”

**DEVIN ZUBER** is living in Berlin, Germany, during his sabbatical year, but his home is in Northern California. He serves as the George F. Dole Professor at the Center for Swedenborgian Studies, a member of the Graduate Theological Union, an inter-religious consortium in Berkeley, California. Why did he join the board? He says: “I joined the Swedenborg Foundation board because I believe that the Foundation has a critical role to play in shaping the scholarly and academic conversations about Swedenborg and his place in world thought. The Foundation has had an important tradition of publishing books and articles here that draw attention to Swedenborg’s remarkable influence on art and culture, and I am excited to be part of the conversation about where this legacy goes in the twenty-first century.”

**DYLAN HENDRICKS** lives in Dartmouth, Nova Scotia, Canada, and his current job title is Director of the Ten-Year Forecast, which he holds at the Institute for the Future. Why did he join the board? He says: “Because of the value I’ve experienced in my own life from Swedenborg’s writings, and my hope that others may benefit similarly from exposure to the range of content produced and supported by the Foundation.”

**ROBERT CARR** lives in San Francisco, CA. He is the CEO of Keep&Share, which provides calendaring software for small businesses. He says he joined the board “to support and help grow the great work the SF is doing.”

**STEPHANIE ROSE** lives in Brooklyn, NY. She is a freelance senior producer working mostly in advertising and sometimes branching into film and television. Why did she join our board? She told us: “I joined the SF board because I’ve always had an affection for Swedenborg, but often hit roadblocks personally with various church organization politics. I want to help get Swedenborg’s works out to a larger audience without any agenda behind how the message is portrayed, allowing the people it finds to draw their own conclusions as to what the text means. I really enjoy OTLE content and want to support the video production angle in any way I can.”

**CHRIS BARBER** lives in Trenton, NJ. He is a Priest in the General Church of the New Jerusalem, and a religion teacher at the Academy of the New Church Secondary Schools. When asked why he agreed to be on the board, he said, “I have a deep love and appreciation of Swedenborg, his works, and his vision for what true Christianity can and ought to be. I was humbled and honored to be invited to serve this historic Foundation, and I hope that my contributions help to keep it a vibrant producer of material that helps others to see the value Swedenborg’s works have to offer the world.”
When I was elected the chairperson of the board for the Swedenborg Foundation in the fall of 2020, it was in the middle of the pandemic. This cloud of worry over the world made it hard for people to be hopeful about the future. But I discovered that if I directly asked individuals what they hoped for, they brightened up and could articulate some amazing dreams. So I went on a quest and arranged about fifty phone calls with individual Swedenborg Foundation board members, staff members, and associate board members. I let each person know ahead of time that I wanted to hear their aspirations for the Foundation, as well as any concerns. I took notes and started to see some common themes.

By the beginning of 2021, I summarized what I heard and then discussed it with some of the officers of the board. Then I zeroed in on three key aspects of the Foundation that people hoped would change for the better. Based on these ideas, I created a list that I called:

**THREE KEY OBJECTIVES FOR THE SWEDENBORG FOUNDATION IN 2021**

1. Reduce the possibility of a “conflict of interest” by ending the practice of having some Board Members simultaneously earn money as contract workers for the Swedenborg Foundation.

2. Increase the pace of translating, editing, and publishing our New Century Edition books of Swedenborg’s theological works.

3. Harmonize the team of employees working on publishing (Swedenborg.com) with the team of employees working on videos (Offthelefteye.com).

Now that we look back on 2021, we can see that we made tremendous progress on all of these three key objectives. The staff and board did a wonderful job addressing these areas. Here is what they accomplished:

1. Although we highly valued the input from three of our recent board members who were earning money through contracts with our organization, we learned from experts in the nonprofit world that board members should be volunteers and not be earning money from us at the same time. I am told that our organization has had many decades of combining the roles of board members and paid employees/contract workers, so it seemed normal. These individuals always abstained from voting on any issue that affected their incomes, which reduced any conflicts. Yet, I asked Dr. Jonathan Rose, Dr. Stuart Shotwell and Carl Godlove to resign from the board to make a clean separation. Jonathan and Stuart continue their contract work as translators and editors of the New Century Edition, and we asked them to become advisors to the board, with a “voice but not a vote.” Then when we created the new role of CEO for the organization, we asked Carl Godlove to step into this role on an interim basis, which he did last summer. Finally, we adjusted our bylaws to make sure we will no longer have our board members simultaneously earning money from our organization. This is considered “best practice” for healthy nonprofit organizations.

2. Stuart and Jonathan, and their team working on the publication of the New Century Edition (NCE) of Swedenborg’s theological writings, have streamlined and efficiently increased the pace of their work. They created a timeline of when each book will be published, and they made this spreadsheet available to the board. Board members now feel better-informed about the publication progress, and donors seem reassured knowing that their gifts are being carefully used to help us provide Swedenborg’s writings in more understandable, modern English. For example, now the third volume of Secrets of Heaven can be ordered and shipped to you by May 2022. The fourth volume might be available by late-2022.

3. While most of the SF staff who worked on book publications in the West Chester home office had been there for many years (in some cases more than twenty), the SF staff who worked on our videos in Bryn Athyn were all more recent employees. These two staff groups were separated by about an hour’s drive, but there were two very different work cultures being established, and they were not well-coordinated. Many of us were distressed by this division and hoped for a more harmonious workflow between the two groups, so I stated that dream as one of our key objectives. With the pandemic raging, most people worked from home, so Zoom calls became more common, and people from both teams could attend easily which “reduced the miles” between them. Then our executive director (Morgan Bead) left to explore another job. One the summer of 2021, our interim CEO (Carl Godlove) took the lead and rearranged people. He set up our new staff leadership group. Each of the four leaders has their own team. Curtis Childs became our VP of Programming (videos, podcasts, OTLE events) and our Chief Visionary Officer. Chelsea Odhner became our VP of Publishing (NCE and other books about Swedenborg). Chris Dunn became our VP of Digital Marketing (search engine optimization). Finally, Tim Bilger became our VP of Development (fundraising and donor relationships). Tim and Curtis have also served the board directly as advisors, with a “voice but not a vote.” In the fall of 2021, I conducted a climate survey of the employees, and they all reported a tremendous improvement in their spirit of teamwork. The leaders trained everyone in using the Agile framework. “The Agile methodology is a way to manage a project by breaking it up into several phases. It involves constant collaboration with stakeholders and continuous improvement at every stage. Once the work begins, teams cycle through a process of planning, executing, and evaluating. Continuous collaboration is vital, both with team members and project stakeholders” (wireke.com). As a result, there is a more harmonious collaboration between staff who are working on publications and those focused on our online resources. For example, our weekly podcasts about the NCE are distributed to our OTLE viewers and members online. In conclusion, our staff and board have done a remarkable job in 2021 of making their hopes for improvements in the SF organization come true. Well done, good and faithful servants!
In 2011, Curtis Childs started a Heaven and Hell Facebook page, and very soon about ten people joined up and commented on Swedenborg’s most popular theological book. Jonathan Rose was thrilled to see an online community actually begin. Stuart Shotwell had previously envisioned that there might be many people out there in the world who would like to learn about Swedenborg’s worldview. He really hoped that our translated books would become available for free as downloadable ebooks, in addition to being published in print. The internet has made it possible for all these hopes for the future to become realities for the Swedenborg Foundation.

Now, ten years later, we have gone from just ten people reading and commenting in our first online spiritual community to thousands across the globe, writing more than 10,000 comments. In 2021 alone, we added 18,900 new subscribers to our online community. More than 5,400,000 views of Off The Left Eye videos led to 34,000,000 minutes of viewing. Who knows what the future will be? Carl Godlove and his four staff VPs are continuously finding ways to expand our online community, and they are adapting to the changing conditions on the internet.

Just think about this: In 2011, we had ten people writing comments online showing that they were engaging in Swedenborg’s ideas. In 2021, we had more than 10,000 comments from our online community members. What might happen by 2031, ten years from now?

Our Websites

www.swedenborg.com

www.offthelefteye.com

www.offthelefteye/youtube.com

Digital Marketing

Here are a few examples of how viewers find us on the internet to learn about Swedenborg’s perspective through our videos, podcasts, panel discussions, books, ebooks, scholarly blogs, popular blogs, announcements about upcoming events, and contact information:

- People who go to Google and do searches that eventually lead them to our websites use phrases such as these:
  - “What is the meaning of Psalm 23?”
  - “What happens after you die?“
  - “Is there really a life after death?”
  - “Who is Swedenborg?”
  - “What is ‘Off The Left Eye?’ “
  - “What are near-death experiences?”

- When internet-users did a search using Google, our advertisements were shown 839,000 times in 2021, compared to 394,000 times in 2020. More than doubled!

- When viewers saw our ads, they clicked on them more than 75,000 times in 2021, compared to 26,900 times in 2020. Almost three times as many!

- Google grants us $120,000 worth of free advertising, and we used 91% of those in-kind dollars, in 2021 compared to 71% in 2020. We are getting better at learning how to do effective digital marketing (search engine optimization)!

- In 2021, our top performing ad generated 16,859 clicks with a “click through rate” of 7.94%. (Google Ads Grant requires a minimum “click through rate” of 5% to remain in good standing . . . which we are!)
Quotes from Viewers of Off The Left Eye Videos

“I truly am very happy that I stumbled upon these videos, because since I was a young child I have been very curious about life & death and everything involving it. But when I grew up I developed a great fear of death and dying, and was terrified thinking that when I die that it would be final, and I love being alive. But after watching these videos I feel very much better about life & death, and it’s amazing to know that when this life is over we will just transition from this world to the spiritual world which is just the same as being alive on earth. And I’m really excited to be reunited with all of my family & friends that have passed away. I lost my mom when I was 16 years old and ever since that day I have hoped and prayed that I would get the chance to see her again when I die and you have given me the hope that I wanted so dearly.”

“I lost my mother in March last year 2020 and it was a very hard time for me to really get to terms with it as she’d suffered a lot with cancer. It was a big relief to come across these videos as they helped in my grieving process. Every time I feel so low, I tune in and listen and slowly I’m coming to believe she’s in heavenly joy — no more pain. God is so great! If He knows how much we suffer in this life and brings us joy, Peace & Love everlasting in the next life. Glory to God.”

“Thanks for presenting information in an interesting context that is easily understood, without talking down to your audience. I appreciate the time and effort which you put into your episodes. Thanks!”

“I always appreciate very much your work on Swedenborg. I appreciate how you transform mid-18-century content into 21st century content.”

“Thank you for the great work you’re doing . . . brings a lot of consolation and hope to a grieving heart.”

“I . . . JUST NOW discovered you! And subscribed. This video was so balanced, so well-presented and perhaps most cherished by me — most akin to my evolving thoughts and perceptions over many years, much contemplation, prayer and meditation; too many ups and downs in life; many experiences and much research. Thank you SO MUCH. Now I’m going over to swedenborg.com to find out more about WHO YOU all are, who HE was and WHERE you are.”

“plz continue your work — this material is helping the entire world. blessings to all.”
MORE PUBLICATION UPDATES

Free PDF Downloads
- Person to Person: The Gospel of Mark by Paul Vickers
- Testimony to the Invisible: Essays on Swedenborg edited by James F. Lawrence

Membership Books
- The membership book Overcoming Divisiveness (2018) became an actual title that we released for sale in 2021. Passages from Swedenborg’s writings were selected by Morgan Beard, who also contributed reflections and discussion questions.
- The membership book How We Are Recreated was put together in 2021 based on Jonathan Rose’s OTLE Experience talk of the same name. It was released in early-2022.

New Century Edition Titles (the majority of the work was done in 2021)
- Divine Love and Wisdom Portable reprint — released in January 2022
- Divine Providence Portable reprint — released in February 2022

New Release from the Swedenborg Society
- Introducing Swedenborg: Correspondences by Gary Lachman published in June 2021

Blogs
- Instrumental Value vs. Intrinsic Value—What Do We Choose? by George Gantz
- Things Heard and Seen: Separating the Swedenborg from the Story by Morgan Beard
- Communing with Angels: Near-Death Studies and the Nearness of the Spiritual World by James F. Lawrence

SCOLARLY BOOK ABOUT SWEDENBORG
Friedemann Stengel

The Swedenborg Foundation has been working continually since 2014 on translating, editing, and preparing to publish a major scholarly work by Friedemann Stengel entitled:

Enlightenment All the Way to Heaven: Emanuel Swedenborg in the Context of Eighteenth-Century Theology and Philosophy.

This book is an English translation of a German habilitation (qualifying) thesis (original title: Auflärung bis zum Himmel: Emanuel Swedenborg im Kontext der Theologie und Philosophie des 18. Jahrhunderts) on Swedenborg’s influence on the German theology of his time.

Friedemann Stengel is a Professor of Theology and Church History at the University of Halle in Germany. It was translated by Suzanne Zuber and edited by John Connolly and Morgan Beard. Jim Lawrence, one of our associate board members, has agreed to write a foreword and we hope this book will be published by the end of 2022.

Here is a short review by Nicholas Goodrick-Clarke, who was a British historian and professor of Western esotericism:

“I commend this work as a remarkable [piece] of scholarship making a most important contribution to Swedenborg studies. Stengel has produced a comprehensive account of Swedenborg’s scientific writings and his theology against a penetrating assessment of his sources. This aspect of the study is especially groundbreaking insofar as it extends the earlier speculations of Martin Lamm, Ernst Benz, and Inge Jonsson regarding Swedenborg’s putative sources, especially in the Western esoteric traditions, in favor of a close reading of Swedenborg’s highly revealing excerpts and notes from ancient and modern rationalist philosophers, together with some pseudoepigraphic Neoplatonic texts in Codex 36 . . . . Stengel’s text is distinguished by an accessible style, coupled with penetrating and careful discussion of theological issues. . . . In my view, [this book] is deserving of wider circulation in the English-speaking world, not least for its assessment of the latest scholarship on Swedenborg’s science and theology in relation to eighteenth-century debates and discussion.”

In 2021, the total functional expenses were $2,599,579. The percentages for our program services and supporting services were quite similar to those in 2020.
## Investments & Other Assets

Our endowment is invested in a combination of mutual funds and real estate investment trusts (REITs). Vanguard manages our stock market investments, which include domestic funds, international funds, and fixed-income instruments like bonds. On Dec. 31, 2021, our investments had a value of $19,386,142. This is an increase from Dec. 31, 2020, which is when it had a value of $18,270,000. If one compares our investments to five years ago, prior to the volatile pandemic period, they have grown more than 12%. The Poole-Locke Group manages our REIT investments, which have been valued at approximately $1,400,000 over the past few years. We also have cash on hand, and a property in West Chester, PA (which has a value of approximately $800,000 in today’s market). Our total net assets as of the end of 2021 were more than $21,000,000.

Therefore, about 90% of our investments are in stocks and bonds, about 6% are in REIT’s, and about 4% are made up of our cash on hand (bank account) and the value of our building in West Chester, PA.

Our usual procedure to calculate the value of our investments in our endowment across an average of three years, and then draw down 4.5% to cover our ongoing expenses. However, in the case of expenses for the work on the New Century Edition, the drawdown is higher than 4.5%, from funds restricted just for that purpose.

The firm of Alan Ross & Company PC audited our 2021 financial statements. You can obtain our auditor’s full report by contacting Cathy Gaylord at (610) 430-3222; by email at cathy.gaylord@swedenborg.com; or by mail at:

Swedenborg Foundation
320 North Church Street
West Chester, PA 19380
Fundraising

Our total gifts for the year included $1,024,682 in donations, and the average gift size was $410. We had 809 donors, and it is worth noting that 261 of them were new donors. The memberships brought in about $11,000 from 419 members, and the net profit from book sales added up to more than $59,000. Compared to the previous two years, this was approximately a 50%-increase in total donations! This is remarkable considering we were still in the pandemic. More than $35,000 of these gifts involved recurring donations.

We also organized THE SWEDENBORG SUMMIT CHALLENGE, a unique fundraiser in memory of Frank Rose, who had designed some lovely book covers for our paperbacks. This special event, which involved making pledges for hiking up mountains, raised us nearly $32,000, and we engaged forty-five new donors.

We also held the OTLE EXPERIENCE 2021: BECOMING AN ANGEL, (a weekend of spiritual speeches and discussions) whose registration fees yielded a profit of $7,500. Our Development staff, led by Tim Bilger and Gwen Williams, have done a wonderful job at arranging so many different types of fundraisers.

OUR TOTAL REVENUE IN 2021 WAS $1,091,581

THANKS TO ALL OUR DONORS:
YOUR GIFTS MAKE ALL OUR PUBLICATIONS AND PRODUCTIONS POSSIBLE!

In Memory of George Dole

Rev. Dr. George F. Dole, 89, died peacefully on June 29, 2021. He served as an SF board member for forty-two years and as president for three.

Beginning in the 1990s, George spearheaded the Foundation’s ambitious project to translate Swedenborg’s theological works from Latin into accessible modern English. Not only was he central in the planning of the series, but he ultimately translated fifteen of its eighteen titles. The NCE’s first and flagship volume, Heaven and Hell, is Swedenborg’s most popular work; and in George’s fresh and lucid translation, it will continue to inspire readers for years to come.
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Mr. & Mrs. Glenn G. Alden
Mr. & Mrs. Robert D. Brickman
Mrs. Devon Calhoun
Dr. & Mrs. Stephanie Chapman
Chicago Society of the New Jerusalem
Mr. & Mrs. Jonathan Childs
Mr. & Mrs. John Cole
Mr. & Mrs. John L. Hitchcock
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Dr. Jonathan S. Rose & Dr. Kristin King
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As a nonprofit, independent educational organization, we use donation funds to inform and inspire the world with Swedenborg’s spiritually uplifting perspectives on this life and the life hereafter.